"There are no permanent victories or defeats. And we-if we're lucky-all of us get a chance to help tilt the trajectory toward progress." **U.S. Senator Patrick Leahy** 

The Road Taken



leadership over the years. In 2022 alone, our small but mighty team supported 26 active portfolio companies, directly advised 338 entrepreneurs, and hosted 248 coworking members. But without Senator Leahy, VCET and these community impacts would not have been achievable. So, in 2023, we are committed to leading with grace, listening with empathy, growing with tenacity, and honoring Senator Leahy's legacy of service to the Green Mountain State.

With gratitude and hope, Dave, Sam, Ema & Nicole

succeed."

\$60M of capital raised

\$62M in sales earned

every 1.5 seconds

not for them."

stewardship.



21 Combined years waving the VCET flag for Dave (15) and Sam (6)

"There are several pitfalls startups face...but for us to manage

2 New team members. We added Ema Baldauf (UVM '20) as our Community

these hurdles, we need VCs to invest with conviction. VCET has gone above and beyond to provide us with these resources to

Manager and Nicole Eaton (UVM '23) as our Associate.

Jasmine & Ryan Farrell, Co-Founders, **ZestBloom** 



- company Vernal Biosciences 19.5 millions patient care messages send across OhMD platform. That's about one

"Since long before VCET invested, Sam and Dave have been

important sounding boards for us...We wouldn't be where we are if

Nora Ganley-Roper & Adam Poloski, Co-Founders, Lost Lantern Whiskey

which now brings over \$30M in venture capital under VCET investment

2 new venture funds in 2023 with \$24M in new evergreen investment capital

• \$50M in wages paid across 578 total jobs for an \$85k average wage

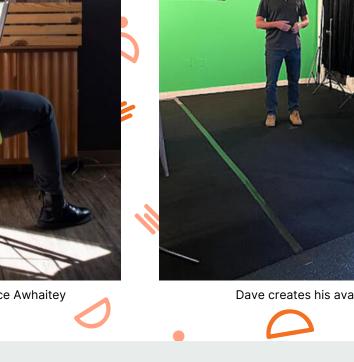
42 Jobs added across two expanding facilities and \$21M raised by mRNA

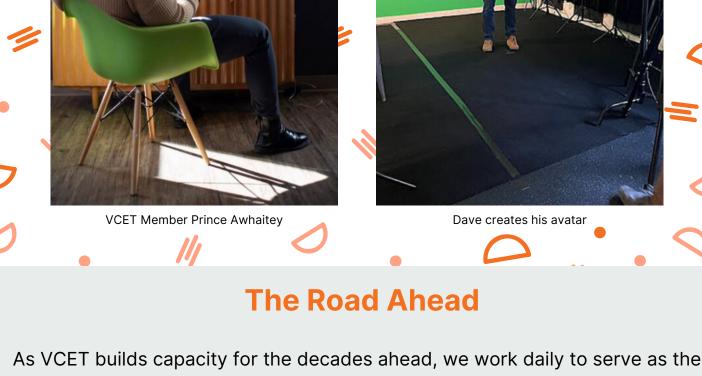
- Matchy Members Celebrating an acquisition! 9 Female founders shared their stories across three sold-out events including:

• Investors: Caroline McBride, Allison Maino, & Louisa Schibli

- Mike Farber (LaunchSquad) Jed Kalkstein (GPMS International) ...oh and Dave Bradbury (VCET)

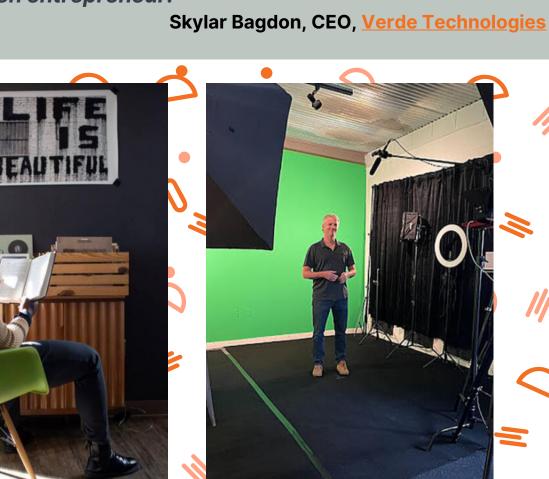
Female Founders: Film & Media





dedication of VCET's strategic partners: US Senator Patrick Leahy, the University of Vermont, Middlebury College, Consolidated Communications, the Vermont Technology Council, the State of Vermont and M&T Bank. From the bottom of our hearts, thank you.

VCET Portfolio Company Geopipe



most authentic, trusted, expert and empathetic startup advocates and investors in our region. Period. Guiding our team and organization forward are choices, values and intentions we make and improve upon. We are choosing: Substance over Shine

**Hard Things over Easy Things** A Broad Lens over a Narrow Lens **Impacts** over Soundbites

**Inclusion over Exclusion Long Term over Short Term** 

**Relationships over Transactions** 

This next year ahead will be like no other in VCET's 18 year operating history. Truly transformational for our partners & ecosystem, founders & companies, entrepreneurs & students and the Vermonters we serve. We weren't kidding when we said we had a lot to be grateful for. So, thank you. Our services and impacts would not be possible without the continued

Sam & YLAI Visitors First Friday Happy Hour "From day one VCET took me in, gave me an incredible community, provided expert advice, resources, and most importantly, they believed in me. VCET taught me what it takes to be successful as an impact driven entrepreneur."

• Creative Agencies: Isora Lithgow, Katie Rutherford, & Julie Jatlow Film & Media: Lauren-Glenn Davitian, Monica Donovan, & Orly Yadin 10 Students employed by UVM's Academic Research Commercialization (ARC) Program, which scaled drastically in its second year. 9 Years teaching Middlebury Entrepreneurs, serving over 130 students

3 Middlebury College summer associates joined the team from June-August, including our very first (of hopefully many) Venture Associates! Naomi, Josh, and Brendan, thank you. Go Panthers! 9 Start Here podcast episodes recorded, including: Thomas Dickerson (Geopipe) John Tota (Syntax + Motion) Hannah Wood (Talent Skatepark) Natalie Miller (VT Comedy Club) Dani Giandomenico (IXIS) Alex Daley (GBI) Tyler Sullivan (BombTech Golf)

Dave, Sam, Ema, & Nicole